



## RESEARCH ARTICLE

## Evaluating the Impact of Artificial Intelligence on Work Ethics within Malaysian Regulatory Bodies

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ARTICLE INFO	ABSTRACT
Received: Jul 24, 2024 Accepted: Sep 15, 2024	The advent of Artificial Intelligence (AI) is reshaping global professional sectors, driving innovations and operational efficiencies. In Malaysia, the burgeoning use of AI within regulatory frameworks prompts a critical evaluation of its ethical implications, particularly concerning work ethics. This research focuses on a Cyberjaya-based regulatory body, aiming to dissect AI's influence on organizational ethical norms and employee perceptions, underpinned by a comprehensive methodological framework. Previous studies have illuminated the necessity of ethical alignment in AI's organizational integration to enhance work ethics perception. Exploring AI's ethical landscape unveils challenges such as data privacy, algorithmic bias, and transparency. Previous works emphasize ethical governance's centrality, advocating for accountability and transparency in AI systems. The review extends to AI's ramifications on workforce dynamics, scrutinizing job roles, employee behaviour, and workplace culture alterations. Insights from studies highlighted that AI's dual role in augmenting and challenging work practices, with profound ethical considerations. Hence, this study will leverage the Unified Theory of Acceptance and Use of Technology (UTAUT), enriched with ethical considerations to frame AI's transformative role in professional environments. This study will provide an insight into the discourse on AI ethics, this study sheds light on the intricate relationship between AI and work ethics in Malaysian regulatory bodies. The study would also be able to advocate for ethical considerations in AI deployment, offering insights into policy development and future research directions.
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### INTRODUCTION

The advent of Artificial Intelligence (AI) is reshaping global professional sectors, driving innovations and operational efficiencies. In Malaysia, the burgeoning use of AI within regulatory frameworks prompts a critical evaluation of its ethical implications, particularly concerning work ethics. This research focuses on a Cyberjaya-based regulatory body, aiming to dissect AI's influence on organizational ethical norms and employee perceptions, underpinned by a comprehensive methodological framework.

### LITERATURE REVIEW

#### 1. Theoretical Foundations

The Unified Theory of Acceptance and Use of Technology (UTAUT) provides a robust framework for understanding the adoption and integration of new technologies within organizational contexts. Traditionally, UTAUT emphasizes factors such as performance expectancy, effort expectancy, social influence, and facilitating conditions, which have been pivotal in explaining the uptake of

technological innovations across various sectors. In adapting UTAUT to explore the integration of Artificial Intelligence (AI) in professional environments, this study recognizes that AI introduces complex challenges and opportunities that transcend traditional adoption metrics, compelling us to venture into the realm of ethical practice and governance.

Ethical alignment, as elaborated by Parasuraman and Colby [11], is highlighted as a fundamental element that shapes the perception and effectiveness of AI within organizations. This alignment is not merely an adjunct to technological integration but is essential for ensuring that AI technologies augment human capabilities without compromising ethical standards. Venkatesh et al. [16] further contends that the acceptance of technology, particularly AI, involves a complex interplay between technological capabilities and ethical standards. They suggest that for technology to be genuinely integrated into organizational practices, it must adhere to ethical norms that govern human behaviour and interaction within professional settings.

Building upon these perspectives, this study enhances the UTAUT model by integrating ethical considerations directly into the framework. This enriched model asserts that the successful adoption of AI technologies is contingent upon their alignment with fundamental ethical principles that govern data privacy, transparency, and accountability. Such an approach necessitates a critical reassessment of how technology acceptance models are conceptualized. It requires moving beyond mere utility and efficiency to include the moral and ethical implications of technology use in professional environments. This adaptation allows for a more comprehensive understanding of AI's impact, ensuring that its deployment enhances organizational integrity and public trust.

## **2. Ethical Considerations in AI Integration**

Exploring AI's ethical landscape unveils challenges such as data privacy, algorithmic bias, and transparency. These challenges are pivotal not just theoretically but manifest in real-world applications that significantly impact organizational ethics and governance. To contextualize this within the Malaysian regulatory environment, specific examples include the deployment of AI in public surveillance and personal data processing, where the risks of violating privacy norms are high. This raises substantial ethical concerns about the oversight and control of AI systems, particularly in how they handle sensitive information.

Floridi et al. [4] and Jobin, et al. [8] emphasize ethical governance's centrality, advocating for accountability and transparency in AI systems. Their work underscores the necessity of constructing robust ethical frameworks that are not only prescriptive but also adaptive, enabling organizations to respond to evolving technological landscapes. This approach is crucial in ensuring that AI technologies serve public interest while adhering to ethical standards that promote fairness and prevent discrimination.

Moreover, the potential for algorithmic bias introduces additional complexity, particularly in decision-making processes that affect human lives. In Malaysia, where AI is increasingly integrated into regulatory and legal assessments, the impact of such biases can be profound. Studies have shown that without careful consideration and continuous monitoring, AI systems may perpetuate existing biases or introduce new forms of discrimination, underscoring the need for comprehensive ethical audits and corrective measures in AI deployments.

These considerations necessitate a more detailed examination of how AI systems are designed, implemented, and governed. Establishing clear guidelines for ethical AI use, which includes mechanisms for transparency, accountability, and continuous ethical training, is essential. This ensures that all stakeholders, from developers to end-users, are aware of and engaged in maintaining the ethical integrity of AI applications.

### 3. Impact of AI on Workforce Dynamics

The review extends to AI's ramifications on workforce dynamics, scrutinizing job roles, employee behaviour, and workplace culture alterations. This exploration includes a detailed analysis of how AI-driven automation, and decision-making systems are reshaping job descriptions and task allocations within Malaysian regulatory bodies. For instance, AI applications in administrative tasks not only streamline processes but also raise questions about job security and the changing nature of human roles.

Insights from Huang and Rust [6] and Davenport and Kalakota [3] highlight AI's dual role in augmenting and challenging work practices, with profound ethical considerations. These studies provide a basis for understanding how AI can enhance efficiency and accuracy in tasks but also introduce complexities such as the need for new skills and the potential displacement of workers. In the Malaysian context, the integration of AI in sectors such as finance and healthcare has been shown to improve service delivery but also necessitates significant shifts in workforce training and development strategies.

Moreover, the ethical implications of these dynamics are substantial. The alteration of workplace culture due to AI integration calls for an adaptive approach to governance and policymaking. For example, as AI systems take on more decision-making roles, there is an increased risk of depersonalization in the workplace, which can affect employee morale and organizational loyalty. Furthermore, the transparency of AI processes becomes crucial in maintaining trust among employees, who must understand and accept the role of AI in their work environment.

These impacts are further complicated by the diverse socio-cultural fabric of Malaysia, where varying levels of technological literacy and acceptance can influence how AI changes are perceived and implemented. Effective communication and inclusive policy development are therefore essential to ensure that the benefits of AI are equitably distributed and that challenges are addressed proactively.

#### RESEARCH GAPS

Acknowledging the extensive exploration of Artificial Intelligence (AI) for its technological advancements and economic impacts, there's a discernible research gap in understanding its ethical dimensions, especially within Malaysian regulatory bodies. This study aims to bridge this gap by focusing on the nuanced ethical implications of AI integration in this specific context. Despite the comprehensive groundwork laid on AI's global potential and capabilities [12][15], the exploration into the ethical aspects, particularly in the unique socio-cultural and regulatory landscape of Malaysia, remains limited.

Despite significant advancements in AI technology, the ethical dimensions, especially in the context of Malaysian regulatory environments, are underexplored. This study aims to fill this gap by examining the nuanced ethical implications of AI and its integration into regulatory practices, emphasizing the unique socio-cultural landscape of Malaysia. The rapid adoption of AI in the Malaysian business sector, highlighted by the Malaysian Digital Economy Corporation [9], underscores the necessity to delve into this underexplored area. While the efficiency and innovation benefits of AI are recognized [7], the impact on ethical norms, decision-making processes, and workplace culture within Malaysia's distinct cultural and regulatory environment has not been sufficiently examined.

This gap is further pronounced with the Malaysian government's move to establish AI regulatory frameworks [1] and the increasing integration of AI across various sectors [2]. Moreover, the ethical challenges posed by AI in Malaysian regulatory bodies, such as aligning AI systems with human ethical standards, necessitate further investigation. Despite discussions by scholars on the importance of this alignment [4][10], research on how these principles is being applied within the

Malaysian regulatory context is scarce. The need to understand how AI affects core values like privacy, fairness, agency, transparency, and accountability is critical, considering Malaysia's diverse culture and rapid technological progress [14].

The perspectives of employees within regulatory bodies on AI's ethical impact represent another overlooked area. While the transformative potential of AI in workplaces is acknowledged [5], the specific concerns and views of Malaysian employees regarding AI's ethical implications remain largely unexplored. Additionally, the nature and extent of AI adoption within Malaysian regulatory bodies and its ethical consequences warrant thorough investigation, a facet not extensively covered in current literature, which tends to focus on AI's broader economic and technological aspects [13].

**METHODOLOGY**

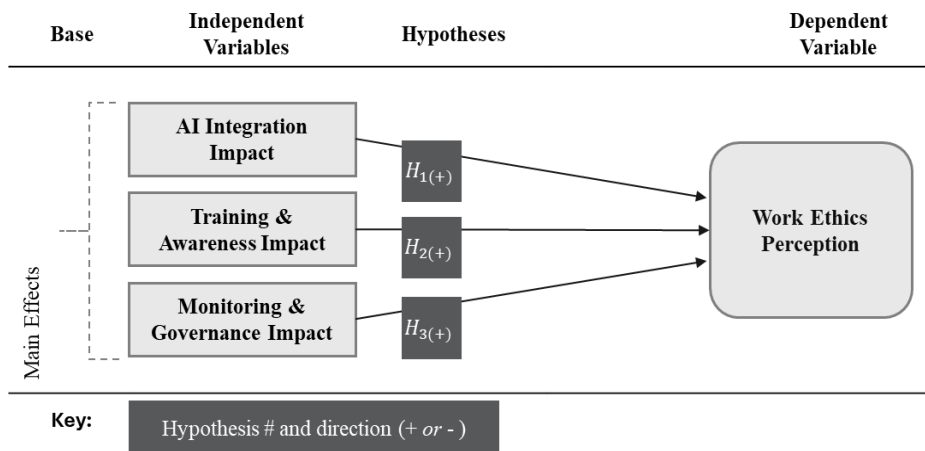
This study employs a mixed-methods research approach, utilizing both quantitative and qualitative data to investigate AI's ethical impacts within a regulatory body. The quantitative component consists of structured questionnaires designed to capture a broad range of data on employee perceptions and experiences with AI. These questionnaires will be distributed to a diverse group of employees across various departments within the regulatory body to ensure comprehensive coverage of perspectives.

In addition to the quantitative surveys, qualitative insights will be gathered through semi-structured interviews with selected employees. These interviews are aimed at delving deeper into individual experiences and perceptions, providing a richer, more nuanced understanding of the ethical implications of AI in the workplace. The qualitative data will help to explore themes that emerge spontaneously and provide context to the quantitative findings.

The collected data from both questionnaires and interviews will be analyzed using IBM SPSS Statistics for quantitative analysis and SmartPLS 3.0 for structural equation modeling. This will allow for a robust examination of the relationships between AI adoption, its perceived benefits and risks, and the ethical considerations it raises. Additionally, thematic analysis will be conducted on the qualitative interview transcripts to identify and interpret patterns in the data, further enriching the study's findings.

This comprehensive mixed-methods approach ensures a detailed exploration of AI's influence on work ethics perceptions within the regulatory body. By integrating quantitative data analysis with qualitative insights, the study aims to provide a thorough understanding of the complex dynamics at play, offering valuable insights into how AI technologies impact ethical practices and employee behaviour.

**EXPECTED FINDINGS**



Initial analyses suggest AI integration, aligned with ethical governance, positively impacts work ethics perception. Yet, ethical dilemmas persist, underscoring the importance of robust ethical frameworks in AI's organizational deployment.

*H1: Greater integration of AI will correlate with a complex impact on work ethics perception, requiring nuanced governance strategies.*

This hypothesis expands upon the original expectation that AI integration positively affects work ethics perception among employees by emphasizing the complexity of the impact and the need for nuanced governance.

*H2: Training and awareness programs on AI ethics will significantly enhance positive ethical behaviour among employees.*

This builds on the original hypothesis that employee training and awareness about AI ethics have a positive impact on work ethics perception, clarifying that such programs are not just beneficial but significantly enhance ethical behaviour.

*H3: Effective governance mechanisms, including transparency and accountability in AI systems, are crucial for maintaining ethical standards.*

This extends the original hypothesis about the enhancement of work ethics perception through effective AI monitoring and governance mechanisms by specifying the importance of transparency and accountability within those mechanisms.

## CONCLUSION

Contributing to the discourse on AI ethics, this study sheds light on the intricate relationship between AI and work ethics in Malaysian regulatory bodies. The findings advocate for ethical considerations in AI deployment, offering insights for policy development and future research directions.

The findings of this study underscore the critical need for a tailored ethical framework to address the unique challenges posed by AI within Malaysian regulatory bodies. While legislative changes, such as amendments to the Employment Act 1955, may be extensive and long-term, developing a specific code of ethics for AI could provide a more immediately actionable and culturally sensitive solution. This code should focus on principles like fairness, transparency, and accountability, ensuring that AI deployment aligns with both organizational goals and ethical standards.

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